Few people would disagree that the problem of car parking on campus has become critical. Although views will differ on how best the issue should be tackled, there is clearly an urgent need for a planned approach to the management of car parking which will alleviate immediate problems and address the needs of the future.

As this issue directly affects so many of us, it is important that the plan commands broad general assent and that the elements of it are widely discussed within the University community. To begin this process, a consultative paper has been prepared which is included with this issue of the Bulletin.

The issues are set out in the paper and some proposals are put forward for short and longer term measures for dealing with the problems. These include ways of meeting, as far as possible, the need for additional parking spaces and the regulation of the use of all car parks.

The paper also addresses a variety of measures to restrict demand in order to control the ever-increasing numbers of cars coming onto campus. Such measures could include the promotion of car-sharing schemes and the use of public transport. It also suggests the introduction of a charging system which could be effective in both limiting demand and providing resources needed to implement longer-term measures.

Your views and comments are welcomed and should be addressed, in writing, to Roger Bailey, Estates Manager, Estates Division.
News from SPRU

SPRU has been receiving much media attention of late, with the publication of the Government’s White Paper on Science and Technology, and of the National Audit Office’s The Cost of Decommissioning Nuclear Facilities. Professor Mike Gibbons (Director of SPRU) appeared on The Money Programme (BBC2) on May 9, on the eve of the publication of the White Paper. The programme focussed on the question of why Britain seems to be so good at scientific discovery and invention, but not so good at commercial exploitation. Ben Martin was interviewed on Talking Politics (BBC Radio 4) on ‘foresight in science and technology’. This is an idea which Ben imported into UK political thinking, and which helps to identify science spending priorities by pinpointing areas of research most likely to lead to winning products.

Gordon MacKerron was interviewed by 15 local radio stations on 4 May for his comments on the costs of decommissioning power stations in the UK, and appeared on the Nine O’Clock News (BBC 1).

Research student Caroline Dumonteil organised a conference for the Rural Economy and Society Study Group at the London School of Economics on 14 May. This led to an invitation to take part in The Food Programme (BBC Radio 4) which was broadcast on 7 June. Caroline discussed how supermarket demand for large quantities of produce out of season is causing the decline of the fruit and vegetable production industry in Great Britain.

We have just heard that the Leverhulme Trust has made SPRU an award of £174,780 over three years to finance a programme of research on the role of science and technology policy in the transformation of the economies of Eastern Europe and the CIS. The programme will be run by Dr. David Dyker (on loan to SPRU from the School of European Studies), Margaret Sharp, and Dr. Slavo Radosevic. The programme also provides for a series of six month visiting fellowships to enable researchers from these countries to spend time at SPRU using its library and interacting with staff to help develop ideas and thoughts about how best to develop the science and technology base of their own countries. It also means that, over time, we shall build up a network of researchers in Eastern Europe who have prime linkages to Sussex.

The Bolyai and Galois Networks come to Sussex

The Mathematics Subject Group welcomed 40 delegates from 12 countries and 23 universities from 3 to 7 June to evaluate the TEMPUS and ERASMUS schemes which are organised by the Bolyai and Galois Networks. In the current academic year there are 6 TEMPUS students from Budapest and Szeged, as well as 3 lecturers, and 8 ERASMUS students from Amsterdam, Madrid, Rennes, Rostock and Santander, taking a variety of undergraduate and postgraduate courses. Mathematics operates several EC schemes which brought a total of 35 students from the Continent this year. The delegates enjoyed hospitality at the Gardner Centre and four Brighton restaurants; they were delighted by the atmosphere of the campus and by the excellent weather promised two months previously by the organiser and duly delivered!
GOODBYE TO ALL THAT

In an interview for the Bulletin, Angus Ross, who retires on 25 June, talked to Terry O'Donnell about his 32 years at Sussex.

Can you tell us what particular attractions the University has held for you?

The two main things I've enjoyed about working at Sussex are firstly the fact that this University has always attracted extremely able students from whom I've certainly learnt a great deal; secondly, interdisciplinarity has always been a feature of Sussex and I've not only enjoyed teaching and working with colleagues in other disciplines but this is one of the things which has most broadened my mind.

Which particular areas of literature have you enjoyed teaching most?

My own personal interest is in literature in the late 17th and early 18th century and in particular the works of Swift. But I'm also interested in American literature and other literatures at home and abroad; there was a time in the University in which I taught in practically all the courses which were offered in English and related fields. I've had great pleasure in following up all my interests in the University in some way or other.

What aspects of teaching have you found particularly rewarding?

We have always had very able students and I've found my teaching uniformly stimulating. The most enjoyable aspect has been the ability to work with students in small groups and to allow such groups to develop their own ideas: you may have your views on what the group might do; the group also has its views and if you let the group do what it wants to do you'll be educated.

Would you like to tell us about the relationships you've forged with colleagues at Sussex?

I have learnt much from my dealings with other teachers amongst whom have been some very remarkable individuals starting with David Daiches who was the founder of the English group. There have been many other people both in English and in other areas that I've enjoyed working with: for instance, Marcus Cunliffe, and Colin Brooks, now one of the Pro-Vice-Chancellors and an 18th-century historian whose interests parallel mine in some respects. I could also mention Marcia Pointon, the art historian and George Rehin, a very fine teacher of American thought and social studies. Yet there are really too many people to mention individually.

To what extent have you noticed the University change over the years and to what extent has this change been for the better?

Everything has changed over the years: not only the University but also the study of English literature. These changes, both stimulating and frightening, sweep away things you are interested in and produce new things that you find you become interested in. One of the biggest developments is the increasing presence in the University of able women, both students and teachers which I view as an entirely welcome if incomplete development. It makes study more interesting as there are wider horizons and more ideas available. Not all change is good but at Sussex we've had some of the best instances of change. If you say: would I see any particular bad instances of change? Yes, I would! But it's a lovely sunny morning and so let's not spoil that!

Is academia a better place for aspiring academics to enter now than it was when you entered Sussex?

People entering the profession now are facing a very severe situation though the newcomers I meet are generally clever to brilliant and extremely resilient. Moreover, the present political circumstances do make life harder for teachers and researchers. On the other hand, I think we also had a difficult life: setting up the University, working when the library was developing, doing many other things as well as teaching and researching was all very demanding.

Do you share the view that today's students are no longer as radical as they were in the 1960s and 1970s?

Radicalism is sometimes a question of fashion. If it's fashionable to be radical people will try to be radical. There are still radical thinkers, but it is not so fashionable, in the 1990s, to be radical in behaviour. Today's students have very serious financial problems, which cuts down a little freewheeling and students, out of necessity, have become more concerned with the practicalities of everyday life.

What do you consider as your main achievements whilst at Sussex?

This is difficult to say! I helped to found and spent some time being the Dean of the Graduate School in Arts and Social Studies. I put a lot of time into this, got a great deal of satisfaction out of it and consider it particularly valuable. I also put a lot of time into working with the Council for National Academic Awards (CNAA) which was extremely rewarding. The CNAA was a centre for the release and introduction of many good ideas within the old polytechnics, and I hope that some of the ideas that we had about interdisciplinary teaching at Sussex developed in that work, and continues independently in the 'new' universities.

What will you miss most when you retire?

Undoubtedly I will miss teaching as this has been such a rewarding aspect of my life. I hope to continue to use the library and hope not to abandon the interdisciplinary personal contacts that I've developed over the years.

How do you plan to spend your retirement?

I've got two or three fairly large projects on hand which I intend to finish and I'd like to go to the USA and Canada where I have many contacts. I will probably just do the same sorts of things I'm doing now without the chore of examining but without the pleasures of teaching.

Our best wishes to Angus for a long and happy retirement.
What's on...

Lectures, Seminars, Colloquia

Monday 21 June
1.00pm Experimental Psychology Seminar: Three and Four Year Olds and Autistic Children: The Understanding of Non-Mental Representation. I. Parkin, EP3.9, BIOLS.
2.00pm Particle Physics Seminar: Strong CP - No Problems! R. Ball (Oxford), PB2A1, MAPS I.
3.00pm Maths Analysis Seminar: Fractal Drums and Recent Developments on the Weyl-Berry Conjecture. C. Hua (Tornio), PB2A2, MAPS I.
4.30pm Neuroscience Seminar Series: Path Following by Bees and Ants. T. Collet, EP3.9, BIOLS.

Tuesday 22 June
4.30pm COGS Seminar: Rough Transforms and Active Contours For Real-Time Eye Position Monitoring. Dr D. Young, PB1A6, MAPS I.

Thursday 24 June
11.30am Economics Research-in-Progress Seminar: Hong Kong Investment in Mauritius. M. Velia, Arts D610.
12.30pm Gender and Feminist History Seminar: Party and Autumn Term Planning Session - Bring Food, Drink and Ideas. Arts D421.
4.30pm Experimental Psychology Seminar: Do Children Understand That What People Say Is An Indirect Source of Knowledge About The World? E. Robinson (Birmingham), EP3.9, BIOLS.

Friday 25 June
2.15pm SPRU Seminar: The Dynamics of Technological Innovation: The Case of the Pharmaceutical Industry. Dr B. Achilleides, Room 2A3, Maniell Building.
4.00pm Astronomy Seminar: The Difficulties of Multi-Spacecraft Observations. Dr S. Chapman, PB1A7, MAPS I.

Cosmical Magnetism Workshop
A NATO Advanced Study Workshop on Cosmical Magnetism in honour of Prof Leon Mestel will be held in Cambridge from 5 - 9 July. Contact Sue Bullock on 8361 for details.

Estates Division
Central Stores have wall/deak fans available - prices inclusive of fitted plug and VAT (prices in brackets refer to private sale):
06.50 01 01 9" £26.84 (£27.53)
06.50 01 02 12" £32.74 (£35.58)
Call in at the stores counter in Estates Building between 9am - 4pm.
Also one Canon MP-4035AF photocopier for sale with sorter. Any offers invited. Purchaser must collect. Contact Estates Finance Office on ext. 3280.

France Excursion
Day trip to France on Sat 31 July. £20 per person including coach (from campus), ferry and afternoon tour. Further details from Nicola on ext. 4067 or Nigel on ext. 4163.

University Term Dates 1993/94
Mon 4 October - Fri 10 December, 1993
Wed 5 January - Fri 11 March, 1994
Mon 18 April - Fri 24 June, 1994
* the length of the Spring Term has been reduced by two days as a result of the proximity of New Year's Day.

Library Vacation News
In addition to its standard vacation opening hours (9.00am - 5.30pm, Mon to Fri), the University Library expects to remain open till 7.30pm each Tuesday evening during the coming summer vacation with normal evening services. The Library will also be open from 10.00am to 5.00pm on the 7 successive Sundays from 11 July to 22 August. No borrowing available but stock may be consulted.

Gardner Centre

Peter Pan
Rottingdean School of Ballet presents Peter Pan on Sat 3 July at 3pm and 7pm. Tickets and details from Mrs Carr on 303640.

Small Ads
HOUSE FOR SALE: 3 bedroom terraced house in Ingham Drive, Coldean. 2 reception rooms, fitted kitchen, conservatory, paved patio, fully tiled bathroom, electric shower, separate w.c., car hard-stand space, front garden, gas c.h. £55,000. Contact 6911882.
FLAT FOR SALE: Charming 2nd floor, 2 bedroom flat in Victorian house in Lewes. Outstanding views over river. £49,500 o.n. Available immediately - vacant possession. Contact Jane on ext. 8109.
HOUSE TO LET: 3 Bedroom house in Firways area from August. Close to London and Preston Rd BR Stations and bus services. Contact 500128.
HOUSE TO LET: Available now, 3 bedroom unfurnished house to rent near Boundary Rd. £125 p.w. plus £500 deposit. Contact 423856.
HOUSE TO LET: Fully furnished 2 bedroom house in Poet's Corner, Hove from August. Secluded rear patio, C/H, colour TV, telephone. Suit family, staff, mature students. £450 p.c.m... Contact 821213 (eves and weekends).
HOUSE TO LET: Family house in B'ron available for moderate rent in July and August. Contact 505171.
ROOM TO LET: Young female wanted to share house in Portsdown/Mile Oak. All mod cons. £50p.w. inclusive of bills. Contact Jane on ext. 3788 or 305366.
ROOMS TO LET: 2 large rooms in newly furnished shared house, Upper Lewes Rd, B'ton. Available now for short or long term rent. Sainsburys and campus bus route nearby. Contact 605290.
ACCOMMODATION WANTED: Visiting scientist requires family accommodation for July and August. Contact ext. 8404/4060.
FOR SALE: Child's cycle helmet £15 as new. Also Sussex Honey 1.1b jar £1.50. Contact Melanie on ext. 8213.
WANTED: Shed for allotment, preferably 6' - 8' x 4'. Must be secure. Also a wheelbarrow. Contact Graham on ext. 3914/8221.

Summer Vacation

Opening Hours
Unless otherwise stated all the opening times below refer to Monday to Friday.

Shops
Chemist 10am - 4pm
University Bookshop 9am - 5.30pm
Barclays and Midland Bank 9.30am - 4.30pm
Endsleigh 9am - 5pm
Post Office 10am - 5.30pm
Farm Shop 10am - 2pm
VG Shop 9am - 5.30pm
Union Shop 9am - 4.50pm
Co-op, York House 8.30am - 6.30pm (9am - 5pm, Sat - Sun)
Edwards Newsagency, Refectory 7.15am - 7.30pm (7.15am - 11am, Sat - Sun)

Services
Health Centre 9am - 5pm
Sportcentre 9am - 10pm (9.45am - 5.45pm Sat - Sun)
Computing Centre 9am - 9pm
Library 9.00am - 5.30pm

Catering
Coffee Shop 9am - 4pm
Level 1 Salad Bowl 12am - 2pm
Level 1 Marble Bar 12am - 2pm
Library Basement 9.30am - 5pm
Gallery (Sportcentre) 12am - 5pm
EAM Tea Bar 9.30am - 4.15pm
Palmer Bar 12am - 2.30pm and 5.30pm - 11.30pm
East Slope Bar 11.30am - 11pm (12.30pm - 3pm and 7pm - 10.30pm, Sun)
Hot House 10am - 1.00pm, Tues and Wed.

Bulletin
This is the last Bulletin of term although there will be a Bulletin vacation edition published on Friday 9 July with copy deadline 4pm, Tuesday 29 June. We welcome news, details of events, letters and small ads, etc. Please contact the Information Office, Sussex House, ext. 8209 or E-mail: info.of-fice@uk.ac.sussex.admin. The Bulletin is produced by Pauline O'Reilly and Terry O' Donnell and published every Friday by the Information Office. Campus photography is by the Photographic and Design Unit and printing is by the University's Printing Unit.
PRINTED ON ENVIRONMENTALLY FRIENDLY PAPER.
THE MANAGEMENT OF
CAR PARKING
Consultative Paper

INTRODUCTION

Clark Kerr, the President of the University of California, has defined a university as an institution united by a common interest in car parking. It is a lighthearted, exaggerated statement, but has a kernel of truth.

Certainly at Sussex the issue is one which has generated a great deal of heated debate. This year the problem has been discussed by a variety of management groups, teams and committees culminating in the Estates Division producing a detailed paper for the Management Committee.

The Management Committee's principal conclusions were:

- The level of complaints and the practical problems evident over car parking in 1992-93 make it urgent that action be taken to improve the situation.
- Action should be directed at modifying demand in the light of supply (which can only be increased marginally), and at improving car parking for visitors.
- In the longer term car parking on the Campus will have to be managed in the same way as it now is in most locations off Campus.

SUPPLY AND DEMAND

The present capacity of the University's car parks is approximately 1,958 spaces which with approximately 42 permitted on-street spaces (though actual counts have shown a capacity of up to 270 such spaces) gives 2,000 car parking spaces.

A check of Vehicle Registration records held by the Security Service as at the beginning of January 1993 showed there to be 6,227 current vehicle registrations made up of:

- Staff (including IDS, AFRC, shops etc.) 2,481
- Students (including IDS, Nurses etc.) 3,746
- 6,227

Whatever the present problem with car parking, there are obviously not 6,227 vehicles chasing 2,000 parking spaces. But counts show that each day some 100 or more cars are parked illegally, interfering with the free flow of traffic and making it difficult for fire-fighting and other emergency vehicles to gain access.

INCREASE IN AVAILABLE PARKING

Every parking space with associated access roadway occupies approximately 24m² at a cost of around £1,000 for surface parking and £3,000 for multi-storey. On that basis, the current car parking provision takes up nearly 12 acres of land and has cost the University in current terms nearly £2,000,000 exclusive of land value. Every further 100 spaces of surface parking would take up 0.6 acres at a cost of £100,000.

Quite apart from cost, it is evident that we cannot expand our car parks indefinitely. We inhabit an Area of Outstanding National Beauty, and most of us would not wish to see our green spaces replaced by car parks. It has also been experienced elsewhere that increasing the number of car parks simply raises the demand. We would still end up with excess vehicles illegally parked.
The University needs to set its own car parking standards. An appropriate simple standard might be:

1 space per 2.5 FTE staff
1 space per 4.5 FTE students

which on current staff and student numbers would give a requirement for 2,177 spaces inclusive of non-University units, i.e. a 177 space increase on existing provision.

MORE EFFICIENT MANAGEMENT OF PARKING STOCK

Physical Layout: A considerable number of additional spaces have been achieved by changes to bay length and width, aisle (roadway) width etc.

Designation: The designation of specific car parks for use by specific users needs to be pursued but, without adequate powers or barrier control, enforcement will be extremely difficult. The categorising of car parks, as a longer term measure, could be along the lines of:

- Staff Only
- Student Only
- Staff and Student
- Staff and Visitor
- Student and Visitor
- Staff, Student and Visitor

Information: A dynamic information system giving people entering the Campus, and at points within, information about the current availability of parking space at different car parks is essential, but it will require an associated smart barrier control system at each car park.

Control of Entry - Car Parks: The introduction of cashless "smart card" barrier control for all car parks allied to a dynamic information system must be an essential long term aim.

Control of Entry - Campus: Given the morning surge of traffic entering the Campus, control of entry to the Campus at each entrance would have serious consequences for road safety on the A27 and associated slip roads.

Enforcement of Restrictions: The enforcement of restrictions on roadside parking lies, under the Parking Order, with the Sussex Police. Any system of management for off road parking needs to be backed up by adequate powers of enforcement, and restrictions on the use of car parks, their enforcement, and the power to clamp, tow away, and impose "fines" would have to be embodied in the University's Ordinances and Regulations.

Education: Clearly, whatever policy the University adopts must be well publicised with the reasoning behind it.

MODIFYING THE DEMAND FOR PARKING

Price Mechanism

The introduction of charges for car parking would not only modify demand, but also provide funds to meet future capital and recurrent costs as well as providing funding for the subsidy of public transport.

The price mechanism must be seen to be reasonable and fair, reflecting, in a society whose income ranges from a student grant at £2,265 to a Professorial salary in excess of £30,000, the ability to pay. Very broad differentials would be simpler to administer, but slightly narrower differentials more closely related to ability to pay would probably be more acceptable to the University community.

It is imperative that use of the price mechanism should not deter car sharing, penalise part-time employees, disabled persons, or fail to take account of visitors. Any system of charging must, therefore, be flexible.

On the basis of the fact that the average salary at the University is £20,000 per annum, a charge based on around 0.75% of average salary would produce a mean charge of £1 per day which, imposed for the 150 term time working days, would produce an annual income in excess of £450,000 which would be used for administration and enforcement, subsidy of public transport and parking improvements, repairs and maintenance. Any residual surplus would be put into welfare provision e.g. children's facilities.

Alternative Means of Transport

Car Sharing: A considerable number of staff and students operate a car sharing scheme organised at a local level. However, with 1,640 FTE staff and 6,740 students, it is likely that people living quite close together do not realise that each other works at the University, and they are travelling independently by car at the same time of day. There is, therefore, scope for the establishment of a computer-based register of persons willing to enter into a car share scheme.
Public Transport and Subsidies: The University is reasonably well served by public transport for those staff and students living to the east and west on the approximate line of the old A27. There are, however, serious gaps to the east and north of Brighton, the surrounds of Lewes, and to the south of the University in the Newhaven-Falmer-Brighton triangle, where public transport is either non-existent or, as far as access to the University is concerned, involves a very inconvenient, time-consuming and expensive two-bus or bus and train journey. There is the scope to subsidise both new bus routes and public transport generally for, in particular, low paid part-time staff.

Park-and-Ride Schemes: In the longer term the University may prefer to acquire land for car parking off-Campus, and operate a park-and-ride scheme.

CONCLUSIONS AND PROPOSALS

The following proposals are put forward as the basis for the formulation of a Development Plan for the management of car parking in the University.

General Measures: The University should:

(i) set its own simple and restrictive car parking space standards related to staff and student numbers against which the need for new car parking places can be assessed.

(ii) continue with its policy of meeting as much as possible of the requirement for additional parking places by increasing the capacity of existing car parks through re-modelling and adjustments to layout.

(iii) if and when the need for a major new car park arises, undertake environmental impact assessments and investment appraisal on the options of further on-Campus parking versus off-Campus parking with an associated park-and-ride system.

(iv) introduce as soon as practicable charges for all vehicles parking on the University Campus, including those vehicles legally parked on the roadside. Any charges should apply equally to staff and students of the University, employees and students of non-University units and commercial outlets located on the Campus, and visitors.

(v) not, at this stage, discriminate against any category of staff or student through a prohibition on bringing vehicles on to the Campus.

(vi) embody in Regulations the power to:

(a) require all staff and students of the University and employees and students of non-University units and commercial outlets accommodated on the Campus to register vehicles brought on to the Campus, and to display a vehicle registration label on such vehicles.

(b) set the days of the year and hours of the day when a Parking Permit must be displayed on any vehicle parked on Campus.

(c) impose charges for the issue of a Parking Permit.

(d) prohibit parking other than in designated car park or roadside spaces.

(e) wheel clamp or tow away vehicles contravening these Regulations.

(f) impose fixed penalty fines for contravention of these Regulations, and charges for the release of clamped or towed away vehicles.

(g) continue to monitor the need for any extension or contraction of the roadside Parking Order.

Long Term Measures: In the longer term, i.e. by around 1996, the objectives of the University should be to:

(i) regulate the use of all car parks by cashless "smart card" barrier control systems.

(ii) allied to (i), introduce dynamic information systems.

(iii) designate each car park for use by specific categories of user, with access being controlled by the barrier control systems.

(iv) promote car share schemes through the use of a computer based register of potential sharers.

(v) promote, through guarantee or subsidy, new public transport routes that are in the interests of the University, particularly from high density employee and student, and potential employee recruitment and student accommodation areas currently requiring at least a two-bus or bus and train journey to reach the University.

(vi) generally promote the use of public transport, including subsidies for low paid staff.
(vii) establish a University Traffic Control Force under the auspices of the Security Service to administer, monitor, provide advice on, and enforce the University's Regulations on off-road car parking.

(viii) fund all the foregoing from income derived from charging for car parking.

Short Term Measures: In the shorter term (i.e. from as soon as practicable (probably 1994-95) until the long term measures can be achieved), the objectives of the University, both to ameliorate demand and to provide funding for the longer term objectives, should be to:

(i) introduce a temporary pre-pay and display system of parking permit.

(ii) progress the remodelling of car parks pending the introduction of barrier control systems.

(iii) progress the promotion of car share schemes, new public transport routes, and the use of public transport.

(iv) progress the formation of a University Traffic Control Force.

(v) progress the funding of the foregoing from income derived from charging for car parking.

(vi) identify grassed areas that can be used as emergency temporary car parks for special occasions such as open days, admission interview days, etc.

Immediate Measures: In the immediate term (i.e. from October 1993) efforts should be concentrated on improving the situation by:

(i) creating as many extra spaces as possible short of constructing a major new car park.

(ii) creating controlled Visitors' Car Parks at the Refectory and Sussex House.

(iii) issuing a publicity/information leaflet.

(iv) attempting to improve public transport and encourage its use.

(v) concentrating Security in the first weeks of term upon stopping illegal, unsocial and unsafe parking.

Charging System

There are a number of ways in which a charging system can be introduced in both the short and longer terms, but more work needs to be undertaken on their practicality and costs to ensure that they are sustainable and do not create excessive bureaucracy. What is probably of more immediate concern is the possible level of charge, and the following is put forward as a suggestion:

Charges to apply to term time week days between the hours of 0800 and 1800.

Day Permit - all persons £1.50 per day

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<th>Period Permit</th>
<th>Year</th>
<th>Term</th>
<th>Week</th>
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<tr>
<td>Band A - Students</td>
<td>£45.00</td>
<td>£15.00</td>
<td>£1.50</td>
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<tr>
<td>Band B - UCNS Manual &amp; Ancillary Staff</td>
<td>£60.00</td>
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<td>£2.00</td>
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<tr>
<td>Band C - Common Pay Agreement, Clerical &amp; Related &amp; Technical (to Grade G) Staff</td>
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<td>£3.00</td>
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<tr>
<td>Band D - Technical Staff (Grade H, I &amp; Superintendent) &amp; all Faculty</td>
<td>£150.00</td>
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Part-time Staff & Students other than part year Half above period rates

Disabled Persons (Registered) Free

Employees of non-University units & commercial outlets Band D as above

Visitors: Periodic Half above period rates

Occasional Day rate

COMMENTS

I would welcome comments and views on the proposals set out in this paper. These should be addressed to Roger Bailey, Estates Manager, Estates Division.

Gordon Conway
Vice-Chancellor

June 1993